



1 13 MARCH 2015 -- 11:00 A.M.

2 THE COURT: Sorry for being late. I had to  
3 attend a doctor's appointment with a family member, and  
4 it got delayed; and I didn't want to reschedule this.

5 All right. The matter before the Court today is  
6 Steward Health Care System, LLC, et al versus Blue  
7 Cross & Blue Shield of Rhode Island, Civil Action  
8 13-405.

9 The matter is before the Court today on  
10 plaintiff's motion to compel production of documents by  
11 non-party 21st Century Oncology Services, LLC, and also  
12 their opposition to a prior objection or motion to  
13 quash filed by the recipient of that document subpoena.  
14 It's Document 56.

15 Can the attorneys present for this hearing  
16 identify themselves for the record, please.

17 MR. CORRENTE: Robert Corrente for Steward, and  
18 I'm joined by Mark Levinstein from Williams and  
19 Connolly.

20 MR. RUSSO: Mark Russo for 21st Century.

21 MS. ROCHA: Pat Rocha representing Blue  
22 Cross & Blue Shield of Rhode Island.

23 THE COURT: All right. Why don't I hear from  
24 plaintiffs first. I've reviewed everything that has  
25 been submitted.

1 MR. LEVINSTEIN: Good morning, your Honor.

2 THE COURT: Good morning, sir.

3 MR. LEVINSTEIN: Thank you for taking the time,  
4 and thank you again for taking time in December to help  
5 us initially with this.

6 As you'll recall, the objection was filed. We  
7 had that hearing. We thought we could work it out, and  
8 we weren't able to.

9 THE COURT: Yes.

10 MR. LEVINSTEIN: Basically, as you'll recall,  
11 this case is about Steward Health Care's effort to  
12 enter the Rhode Island market, and one of the first  
13 steps was to purchase Landmark Medical Center and its  
14 assets. And one of the assets of Landmark Medical  
15 Center was Landmark's 38 percent interest in the  
16 Southern New England Regional Cancer Center, which  
17 everyone refers to as SNERCC, so I will do so as well.

18 SNERCC was the cancer center located at  
19 Landmark; owned 38 percent by Landmark, owned  
20 62 percent by Radiation Services, which became  
21 21st Century. So I will refer to them as  
22 "21st Century," even though they weren't that during a  
23 lot of this time period.

24 One of the conditions of the Asset Purchase  
25 Agreement was that the Special Master was supposed to

1 purchase the 62 percent of SNERCC that was owned by  
2 21st Century. And this deal between 21st Century and  
3 Landmark had been in existence since around 2002 when  
4 they applied for a Certificate of Need, and the  
5 facility had been operating since 2004. When the  
6 Special Mastership started, and Landmark went into this  
7 proceeding, SNERCC stopped performing well. And even  
8 though Landmark owned 38 percent of it, they weren't  
9 receiving any payments because it wasn't making enough  
10 money, was the report of 21st Century, which operated  
11 SNERCC.

12 So at the time that Steward made its deal to buy  
13 the assets, 21st Century was trying to purchase  
14 Landmark's interest. They wanted to buy the 38 percent  
15 that Landmark held.

16 So Steward comes along and wants the opposite to  
17 happen. They want Landmark to buy the 62 percent that  
18 21st Century owns. And the numbers go back and forth,  
19 but basically 21st Century was offering \$1.1 million to  
20 buy Landmark's 38 percent, or, when they discussed  
21 selling, they wanted to sell their 62 percent for  
22 \$12 million.

23 So there was a bit of a disconnect; 38 percent  
24 for 1.1, or, if we're going to sell our 62 percent,  
25 it's \$12 million, and there was lots of back and forth.

1 But the reasons relevant to this case primarily  
2 is if Steward had purchased Landmark, and finished,  
3 closed on that deal, at least one of three things could  
4 have happened: Landmark or Steward could have bought  
5 out 21st Century, bought the 62 percent; Landmark or  
6 Steward could have sold the 38 percent to 21st Century;  
7 or, Steward could have just waived the condition and  
8 been a 38 percent owner of this facility that would  
9 have continued to operate under the joint venture,  
10 under the LLC agreement.

11 We need to know, have these documents --  
12 primarily because it's part of our damage claim. We  
13 need to figure out which of those three would have  
14 happened and, under the various scenarios, what the  
15 economic consequence would have been for Landmark  
16 Medical Center.

17 THE COURT: How do you figure out which of those  
18 three would have happened?

19 MR. LEVINSTEIN: Well, there were negotiations  
20 back and forth. Part of it is by looking at what the  
21 internal documents were saying. They were taking  
22 certain positions. There was lots of back and forth in  
23 the Special Mastership. We're going to have to have  
24 testimony about those possibilities, I mean. But, at a  
25 minimum, we need to know if we'd owned 38 percent, if

1 no deal had been made, what that would have been.

2 And it's possible we'll present three scenarios;  
3 you know, here's the price that it was clear they were  
4 willing to sell and we were willing to pay; here's the  
5 price we were willing to pay and they were willing to  
6 sell; or, here's what it would have been when we owned  
7 it. But, under any theory, there has to be some  
8 valuation of that asset.

9 So we've not asked for all the financial records  
10 of SNERCC; we've simply asked for annual financial  
11 statements and cash flows, the things that our experts  
12 need, they say they need in order to value this asset.

13 So what do we have in response? And we've asked  
14 for other things, other documents that relate to the  
15 business of SNERCC, what its contracts were with its  
16 payers, in order to figure out what its business was  
17 doing and how it would have done going forward.

18 THE COURT: Well, the documents you're just  
19 talking about now, those would be what? Document  
20 request number 6, possibly 5? I mean, there are lots  
21 of other documents you're asking for as well, aren't  
22 there?

23 MR. LEVINSTEIN: I can -- hold on.

24 THE COURT: Five goes to valuation of SNERCC.  
25 Six are annual financial statements and weekly cash

1 flow analysis for SNERCC from 2008 to 2014.

2 MR. LEVINSTEIN: Well, first --

3 THE COURT: I need to decide this in the context  
4 of your document request and specific request. I can't  
5 decide it in the context of, We need it for our  
6 valuation; We're asking for damages; One of three  
7 things could have happened, --

8 MR. LEVINSTEIN: Okay.

9 THE COURT: -- et cetera.

10 MR. LEVINSTEIN: First -- okay.

11 THE COURT: So I need to get into the weeds,  
12 unfortunately.

13 MR. LEVINSTEIN: I'm happy to do that, although,  
14 your Honor, there have been no objections that this is  
15 too burdensome. There have been no objections on those  
16 bases.

17 The objections are, one, We've produced all  
18 this; which simply isn't true. And the second  
19 objection is, We've got nothing to do with this case;  
20 which clearly is not true. So I can go through the  
21 request, but --

22 THE COURT: So if they say what they've produced  
23 or what's been produced in the public domain has  
24 already been produced in some other, and you say that's  
25 not true, then you must have received something that

1       you're saying is not fully compliant.

2               MR. LEVINSTEIN: This is what we've received.  
3       This is the total production. What we've received is  
4       mostly correspondence back and forth in the Special  
5       Mastership proceeding, and pleadings in the Special  
6       Mastership proceeding, and a few other documents; the  
7       operating agreement, a couple things. That's all we've  
8       received.

9               THE COURT: All right. Did the Special Master  
10      at some point ask 21st Century or its predecessor for  
11      financial information?

12              MR. LEVINSTEIN: Yes.

13              THE COURT: Some kind of an investigation --

14              MR. LEVINSTEIN: Yes.

15              THE COURT: -- or an analysis?

16              MR. LEVINSTEIN: He tried and ended up, as  
17      attached to the objections, getting very narrow  
18      financial information related to a few months. He got  
19      certain documents about patient records for a few  
20      months, to see what was going on in the business in  
21      those few months. It wasn't about valuation; it was  
22      about questions of whether there was, arguably,  
23      misappropriation going on, whether the people  
24      running -- whether 21st Century was not fairly  
25      compensating Landmark; were they over-expensing things.



1       So it was very targeted to three months in 2011. It's  
2       not what our experts need to value.

3               And what was produced, again, we don't have what  
4       was produced because it was given the Special Master.  
5       And although some people from Steward may have been  
6       able to see it, we don't have it, so I'm not -- just  
7       because it was produced in that proceeding, we don't  
8       have it and they haven't given to us today.

9               But there's lot of correspondence --

10              THE COURT: But that's not what you're looking  
11       for.

12              MR. LEVINSTEIN: Right. And there's lots of  
13       correspondence --

14              THE COURT: So what is it that you're looking  
15       for?

16              MR. LEVINSTEIN: Okay. Let's go through the  
17       request. First we've asked for, in request number one,  
18       documents about us. So we're looking for documents  
19       from internal documents about these negotiations, the  
20       positions they were taking, why they were taking them.  
21       If they don't have any documents that talk about our  
22       people, then there shouldn't be much there. And  
23       there's been no claim of burden, but we've received  
24       none of that.

25              Request number two, we're looking for internal

1 documents about SNERCC and its valuation. So after  
2 Steward didn't buy SNERCC -- I'm sorry. After Steward  
3 didn't buy Landmark and didn't buy the interest in  
4 SNERCC, Prime sold -- actually Landmark sold --

5 THE COURT: So what, so if I'm looking at number  
6 two --

7 MR. LEVINSTEIN: Yes.

8 THE COURT: -- accurately, then it would seem to  
9 me you're asking about the sale to Prime, but any  
10 potential sale, any potential suiter, Steward, anyone  
11 else who might have been interested in buying.

12 MR. LEVINSTEIN: The four transactions, I think.  
13 There was the original deal when they each got their  
14 percentages. Then there was the back and forth, either  
15 buying from Landmark or selling to Landmark. Then,  
16 after Steward dropped out, they bought the 38 percent  
17 from Landmark. And then they sold to other people, I  
18 don't know if it's the exact same 38 percent, but they  
19 sold an interest to Care New England and CharterCARE.  
20 So those are the only transactions that are involved.

21 THE COURT: So how do those advance the ball on  
22 either damages or causation?

23 MR. LEVINSTEIN: They show valuation. I mean,  
24 they discussed how much this was worth and how to value  
25 the assets. We think they got a ridiculously low deal

1 from Landmark, because Landmark was in receivership or  
2 Special Mastership and just wanted to get out and they  
3 took the \$1.1 million. We think they sold that for a  
4 lot more.

5 So the valuation of what the 38 percent was  
6 worth and what they would have paid for it, that's part  
7 of that, or what it would have been worth if we owned  
8 it. So that's why we want the valuation documents.

9 The terms of the purchase from Prime, we have  
10 that. We actually have number three. It was in a  
11 document where that's disclosed.

12 THE COURT: Yes. That one, I'm aware of that  
13 one.

14 MR. LEVINSTEIN: Okay. Number four, again, we  
15 want to know that just the terms of what they sold it  
16 to Care New England and CharterCARE, because that  
17 relates to the valuation. That will show what it was  
18 worth and documents about how it was doing not very  
19 long afterwards from the purchase.

20 Five, again, documents that talk about the  
21 value. It's about valuation.

22 Six is simply the financial statements so we can  
23 understand the business and how it's done. It didn't  
24 do well in 2008 and nine, we've been told. But, just  
25 so you know, from what I can tell the financial

1 statements were never produced. Despite the fact that  
2 Landmark owned 38 percent, they couldn't get the basic  
3 annual financial statements, and because they needed to  
4 go to the judge to get an order, there was lots of back  
5 and forth, but those were never produced.

6 So all we're looking for is, there's no question  
7 it's not burdensome to produce their annual financial  
8 statements and their cash flow analyses. That's what  
9 our experts say we need in order to value a business.

10 THE COURT: All right. Requests seven through  
11 12 appear to have a, or 13, appear to have a different  
12 twist.

13 MR. LEVINSTEIN: Yes.

14 THE COURT: So why don't you lay some context  
15 before we get into the weeds on those.

16 MR. LEVINSTEIN: Okay. Radiation Services owned  
17 multiple facilities in Rhode Island, and they  
18 negotiated contracts with payers that covered, we  
19 believe, multiple facilities. And the Special Master  
20 asked for the payer agreements and they just -- as far  
21 as I can tell they were never produced, because before  
22 we ever got to the end of that battle, Steward withdrew  
23 and things were dismissed as moot.

24 But there was a belief that when they did a deal  
25 with Blue Cross they may have paid or received

1 different reimbursement rates for different facilities,  
2 okay? And here's one facility, I own 62 percent;  
3 here's the facility, I own a hundred percent. I'm  
4 negotiating with you about rates. It's got lots of  
5 incentive to agree to different terms with the one that  
6 owns a hundred percent, I own a hundred percent of. I  
7 want more from the one I own a hundred percent; I want  
8 less from the one that I only own 62 percent of,  
9 because I'm not going to get as much of a benefit from  
10 that.

11 In addition, this was a facility associated  
12 with --

13 THE COURT: This doesn't make sense to me. I  
14 would assume if you negotiate you just negotiate to  
15 maximize your revenue as to each facility.

16 So unless, unless you're saying that there was  
17 some movement of rates that should have been provided  
18 at SNERCC to others so that they could fraudulently --

19 MR. LEVINSTEIN: No. We know --

20 THE COURT: Just from a pure economics  
21 standpoint, I'm not really getting what your point is.

22 MR. LEVINSTEIN: Well, one, we know that Blue  
23 Cross paid higher rates to hospitals that were  
24 associated with the major medical centers.

25 THE COURT: Well, isn't that sort of the norm in

1       this? Aren't there rates all over the board? Didn't  
2       we talk about that at prior hearings --

3               MR. LEVINSTEIN: That's what this case is about.

4               THE COURT: -- about rates being different from  
5       hospital to hospital depending on the type of hospital,  
6       the arrangement?

7               MR. LEVINSTEIN: That's what this case is about.  
8       The question whether that's reasonable or not and  
9       whether that's done because of reasons other than basic  
10      economics.

11              THE COURT: Well, you're saying it was done,  
12      back in the substance of this case you're saying it was  
13      done for anti-competitive reasons. But there can be  
14      legitimate business reasons why there are different  
15      rates.

16              MR. LEVINSTEIN: Absolutely. We just want to  
17      know what the rates were. We want to know if they were  
18      the same or they were different. These are radiation  
19      facilities that are pretty much the same.

20              THE COURT: But how is it relevant to this case?

21              MR. LEVINSTEIN: Because we were going to own  
22      38 percent, but we might have owned a hundred percent.  
23      And if we'd owned a hundred percent, we wouldn't have  
24      been in that same negotiation. We wouldn't have been  
25      in a negotiation with Blue Cross with multiple

1 facilities. We would have been in an arrangement with  
2 Blue Cross just for SNERCC, because that would be a  
3 hundred percent owned by us.

4 THE COURT: Okay.

5 MR. LEVINSTEIN: So we want to know what --

6 THE COURT: So that's leverage that somebody who  
7 had multiple facilities --

8 MR. LEVINSTEIN: It would just be a different  
9 situation, your Honor. And so what the rates would  
10 have been if you're only negotiating for one, there's  
11 lots of situations in which you own multiple  
12 facilities, you negotiate with the other side, and you  
13 say I want X dollars, and you agree that it's done in a  
14 different way.

15 We believe that given the incentives, they were  
16 willing to take less at SNERCC than they were at other  
17 facilities.

18 If the documents don't show that, if there are  
19 no differences, there are no differences. If it's the  
20 same rates across facilities, it's the same rates  
21 across facilities.

22 THE COURT: Well, hold on. Before you get to  
23 that point, explain to me why it's relevant to the  
24 claims and defenses in this case.

25 MR. LEVINSTEIN: Because Blue Cross, as the

1 documents show, knows it's paying less to community  
2 hospitals. It knows those lower rates are threatening  
3 to put those hospitals out of business. And this is  
4 just one other aspect of Landmark's business. This is  
5 a facility at Landmark that --

6 THE COURT: How is that anti-competitive conduct  
7 towards Steward? You're saying they have this strategy  
8 of trying to put all community hospitals out of  
9 business?

10 MR. LEVINSTEIN: Your Honor, this is not for the  
11 point of claiming that that's a violation of the  
12 anti-trust law. It's a point of valuing the business.  
13 It's if we had acquired the facility, what rates could  
14 we have negotiated with Blue Cross if we were the ones  
15 representing SNERCC alone, because that's going to  
16 relate to the valuation of the facility.

17 In the financials it will simply show the  
18 numbers; it won't show the basis on which those  
19 revenues came.

20 We want the payer contracts so we can get some  
21 sense of the basis on which these numbers are being  
22 paid to SNERCC, and are they the same as being paid to  
23 other facilities. If we own SNERCC we can go to them  
24 and say, Look, you've been paying us --

25 THE COURT: This seems to have, and I apologize



1 for interrupting you.

2 MR. LEVINSTEIN: Go ahead.

3 THE COURT: But I just, I'm having a hard time  
4 seeing how this is actually going to be tried when you  
5 get to that point because there's layer after layer of,  
6 Well, if we were able to complete this deal, then if we  
7 got SNERCC we could have bought it, sold it, ran it.  
8 Then what would our rate have been. So SNERCC had a  
9 rate, but maybe we would have to negotiate a different  
10 rate, so we need to look at all of this.

11 It just seems to me, there just seems to be a  
12 lot of tentacles.

13 MR. LEVINSTEIN: I understand, your Honor. It's  
14 not a simple case. At the same time we would be  
15 owning -- even if we just owned 38 percent, we would  
16 have now been actively involved. We wouldn't have been  
17 like the Special Master who didn't have time to focus.  
18 We had a right to see the books and records.

19 So what we would have been able to cause the  
20 business of SNERCC to be, if we'd come in, owned the  
21 hospital, revitalized the hospital, generated more  
22 business for the facility, upgraded the facility in the  
23 way that we were upgrading the hospital; what the rates  
24 were with a major provider, who is defending the case,  
25 is an important aspect of what the case is about and

1        what our experts need to value the asset we were going  
2        to buy.

3                THE COURT:    So, but you're looking for more than  
4        just the reimbursement rates that were negotiated for  
5        SNERCC?    You want the reimbursement rates of other  
6        21st Century facilities to show what?

7                MR. LEVINSTEIN:    If they were different, if they  
8        negotiated them together, if they had different rates  
9        for different facilities; the theory behind what they  
10       were getting from Blue Cross.    That's what we're asking  
11       for.

12               And again, what the case is about also, your  
13       Honor, is simply the fact that we know that when  
14       Steward tried to enter, Blue Cross did everything it  
15       could to prevent that; tried to stop the hospital  
16       conversions act from being changed.    It tried to  
17       prevent Landmark from, the Special Master from selling  
18       to Steward.    It opposed that.

19               Anything it could do, and this is one of the  
20       conditions was buying the 62 percent of SNERCC.    They  
21       knew that was one of the things Steward had asked the  
22       Special Master to do, and that if he didn't do it,  
23       Steward could walk and might walk.

24               We believe there was a lot of incentive and  
25       likelihood that Blue Cross did anything it could to

1 prevent all the things that Steward wanted to happen.

2 They then took Landmark out of network -- even  
3 though they knew that would be devastating to  
4 Landmark -- because they thought it would increase the  
5 likelihood Steward would walk away from the deal.

6 We have a right to discovery to find out what  
7 involvement there was between Blue Cross and SNERCC and  
8 21st Century related to this transaction.

9 It was clearly one of the conditions. One was  
10 Thundermist, and another was SNERCC. And we know there  
11 were discussions with Thundermist, and we want to know  
12 what there was with 21st Century. And these requests  
13 go to the relationship between Blue Cross.

14 THE COURT: Let's get in the weeds now and go  
15 through each of the requests, please.

16 MR. LEVINSTEIN: Number seven is just talking  
17 about the reimbursement rates that Blue Cross paid  
18 them, at their facilities, to see if they're different.  
19 If they're all the same, they're all the same.

20 Number eight is just documents that discuss the  
21 differences with respect to Blue Cross. If they're all  
22 the same, there won't be any. If there are no  
23 differences between what they're paid for doing the  
24 same thing at two different facilities, there will be  
25 no documents in response to eight. If there are

1 differences, we want to know why.

2 Number nine is simply trying to show how  
3 important Blue Cross was to them, documents sufficient  
4 to show the number of patients covered by; so we want  
5 to know what the relationship, importance of Blue Cross  
6 was to them.

7 Number 10 was, there's some question about  
8 whether -- because they owned a hundred percent of  
9 other facilities and they owned 62 percent of SNERCC --  
10 did 21st Century try to get patients to go to other  
11 facilities instead of SNERCC. Okay? Follow me? I own  
12 a hundred percent --

13 THE COURT: I follow you.

14 MR. LEVINSTEIN: Okay.

15 THE COURT: I follow what you're saying, but I'm  
16 not following the connection to the claims and defenses  
17 in this case because the claims, you're not suing  
18 21st Century here.

19 MR. LEVINSTEIN: It's a valuation. If we owned  
20 SNERCC, we wouldn't be sending patients somewhere else.

21 We're trying to find out why this facility was  
22 doing so badly. Its numbers were so bad it was  
23 worse -- we understand there was a Special Master  
24 procedure, proceeding. We understand that Landmark was  
25 down as a result. But SNERCC was down dramatically,

1 and we want to know why. And it relates to the  
2 valuation because, presumably, if we owned SNERCC, or  
3 we revitalized Landmark, that might have been reversed.

4 And if the answer is they didn't encourage  
5 patients to go anywhere else, there will be no  
6 documents. If there are documents showing they were  
7 trying to send patients somewhere else, there will be  
8 documents responsive to 10.

9 Eleven, there was a management contract. This  
10 is -- since 21st Century had the majority share, it ran  
11 the management of the facility and it paid itself  
12 first. So there were profits, well, there were  
13 revenues, of course, at the facility. But they were  
14 paying themselves; 21st Century was running it and  
15 paying 21st Century for being the manager and saying  
16 there's nothing left after that.

17 So we simply want documents that discuss the  
18 management contract and how they were computing how  
19 much they were owed, which Landmark was entitled to  
20 anyways. But in order to see if they were somehow  
21 increasing the costs and finding a way not to pay,  
22 because we're going to own 38 percent perhaps, we want  
23 to know if, in the future, whether that would generate  
24 profits. You know, how did the management contract  
25 work, how did they compute it, how were they able to

1       only pay themselves and give nothing to the person who  
2       owns 38 percent.

3               And if there are no documents that discuss that,  
4       then there are no documents. But if there are  
5       documents that discuss how they ran their management  
6       contract, that's what we're seeking there.

7               Number 12 is whether there are discussions about  
8       their fiduciary duty to the facility. Maybe they  
9       didn't write about that, but we're thinking there may  
10      have been documents where they said, Gee, we have a  
11      fiduciary duty to this partnership and so on and there  
12      are issues about how we're allocating expenses. If  
13      they don't write anything about that, there will be no  
14      responsive documents.

15              And 13, they tie, in the negotiations, the  
16      purchase of or the sale of their interest in SNERCC to  
17      whether they could open a facility in Rhode Island, in  
18      Bristol. Those were tied together, and we just want to  
19      know if there were discussions with Blue Cross at this  
20      point in time about the Blue Cross rates at Bristol and  
21      how those would compare to what they were getting.

22              THE COURT: Run that by me again.

23              MR. LEVINSTEIN: Okay. They offered,  
24      21st Century offered to buy -- sorry -- offered to sell  
25      at 62 percent. One condition in that deal was --

1           THE COURT: Offered to sell at 62 percent to the  
2 Special Master?

3           MR. LEVINSTEIN: Correct.

4           THE COURT: Or Steward to the Special Master?

5           MR. LEVINSTEIN: Well, to the Special Master,  
6 but Steward was obviously in those negotiations because  
7 the amount was coming from Steward.

8           In those negotiations, one of the conditions of  
9 the deal was, that they proposed, that 21st Century  
10 proposed was this is all contingent on us getting our  
11 Certificate of Need to open our facility in Bristol.  
12 And we want to know if there were discussions related  
13 to that activity with Blue Cross at the same time,  
14 because we believe that's where some discussions may  
15 have taken place about Blue Cross's interest in Steward  
16 not being able to acquire the 62 percent of SNERCC.  
17 Because that was a condition of the deal, we think Blue  
18 Cross didn't want that to happen.

19           There may be no documents about this, but the  
20 thought is if there are discussions with Blue Cross  
21 about what they were going to pay at Bristol, we think  
22 those discussions may relate to the transaction  
23 involving Steward.

24           THE COURT: Okay. And what's the basis for  
25 that? Is there any factual premise for that?

1 MR. LEVINSTEIN: Just that those two  
2 transactions were linked in the documents; whether they  
3 were going to be able to successfully get that  
4 Certificate of Need, and open that facility in Bristol,  
5 was tied. That's the basis for that. It's the same  
6 time; it's contemporaneous; it's a setting in which  
7 they're talking to Blue Cross at the same time as  
8 they're negotiating with us over whether they're going  
9 to sell or buy the interest in SNERCC.

10 THE COURT: All right. Anything else you want  
11 to add before I hear from Mr. Russo?

12 MR. LEVINSTEIN: No, your Honor. I think that's  
13 it.

14 THE COURT: Thank you. Mr. Russo, sir.

15 MR. RUSSO: Thank you, your Honor.

16 THE COURT: You're welcome, sir.

17 MR. RUSSO: Your Honor, if it please the Court,  
18 I'd like to just provide a little context before going  
19 into the individual document requests.

20 THE COURT: Sure.

21 MR. RUSSO: First of all, I think it's important  
22 for the Court to focus on, my brother kept mentioning  
23 he might buy the 38 percent. The original Asset  
24 Purchase Agreement that Steward entered into with the  
25 Special Master for this particular transaction did, in



1 fact, indicate that they wanted to purchase the Special  
2 Master's interest in SNERCC.

3 We then had some back and forth with the Special  
4 Master on that issue, because we had a right of first  
5 refusal under the operating agreement, and they chose  
6 to amend their APA and make the contingency a purchase  
7 of the entire membership of SNERCC.

8 So I don't have any say in how this will be  
9 tried, but they withdrew and waived their, that  
10 component of their agreement to buy the 38 percent.

11 So we're just talking about a contingency, which  
12 we thought was strange at the time, asking the Special  
13 Master to have to go out and acquire an asset the  
14 Special Master didn't own. So I think that's important  
15 context.

16 Next, your Honor asked the question about the  
17 issue of, allegedly, mismanagement and financial  
18 information that was given, and my brother responded.

19 We've provided the documents in that. There was  
20 a whole procedure before the Special Mastership Court,  
21 Judge Silverstein, where he appointed an independent  
22 examiner who collected all the financial information,  
23 shared it with both sides, and there was a specific  
24 finding that 21st Century had done nothing of the sort  
25 of these allegations being made: Did you steer

1 patients; did you suppress revenues; did you not share  
2 profits. That was all hashed out at that point in  
3 time. And the reason that was done, your Honor, and I  
4 think it's very clear, is the Special Master and  
5 Steward were trying to pressure 21st Century to sell  
6 the 62 percent that you heard about. So those  
7 allegations were made at that time.

8 The next piece of context I'd like to provide  
9 for your Honor is a question that you asked twice and  
10 my brother answered, and that is when it goes to  
11 relevance, because that was our overriding objection to  
12 each of these things, even though we've tried under  
13 Rule 37 to provide some documents, and I'll go through  
14 that in a moment.

15 But one of the things that we took the position  
16 is, there is no relevance with regard to 21st Century,  
17 because you've made allegations in this case. You  
18 heard my brother say it; he wants to know if there was  
19 a connection between Blue Cross/Blue Shield and  
20 21st Century not selling their 62 percent to the  
21 Special Master so that he could pass it on to Steward.

22 I would, I don't know what's happened in this  
23 case, but I would bet there's probably been some  
24 documents produced by Blue Cross/Blue Shield in this  
25 case. And the question you asked specifically were do

1       you have any facts to base a statement that there might  
2       be some connection that Blue Cross/Blue Shield said  
3       don't sell them the 62 percent, we don't want them  
4       here.

5               I'll represent to the Court, and I represented  
6       to my brother in the Rule 37 exchanges that we had,  
7       there are no such documents because there were no such  
8       communications. None of that ever happened. So based  
9       on relevance, none of this should be produced.

10              So with that context, I just wanted to go  
11       through --

12              THE COURT: Well, isn't the way that that would  
13       normally be handled is either, if you tender an  
14       objection you can accompany that objection with, And,  
15       by the way, there are no responsive documents.

16              MR. RUSSO: I did that, your Honor. I did that.

17              THE COURT: All right.

18              MR. RUSSO: So if we now go through the document  
19       request, I think, your Honor, and my brother properly  
20       characterized one through four. We view those requests  
21       as asking for the documents that were -- went back and  
22       forth during the negotiations.

23              There were negotiations that took place where  
24       there were discussions to sell the 62 percent to the  
25       Special Master, and we provided all that. And my

1 brother, in his papers --

2 THE COURT: Provided it to them directly, or  
3 it's been provided within some other proceeding and you  
4 think they have it?

5 MR. RUSSO: No, no. I've provided it. It's  
6 part of what I gave them. I gave them all the  
7 documents that went back and forth relative to  
8 negotiations between the Special Master --

9 THE COURT: Okay.

10 MR. RUSSO: -- and 21st Century. And what they  
11 say at Page 5 of their objection is, well, we want  
12 those documents to see what was the, what were the  
13 rationale behind those negotiations, what were those  
14 negotiations.

15 And I'll represent to the Court that there are a  
16 series of documents that begin in May of 2012 and go  
17 through June of 2012 which make it absolutely clear  
18 that the rationale from 21st Century was we will sell  
19 you the 62 percent, Mr. Special Master, but it has to  
20 be for a price that would enable us to acquire another  
21 facility so that we can continue to have a statewide  
22 network. And that's where we came up with the price,  
23 and we came up with a price of 12 million.

24 The Special Master, through Steward, came back  
25 to us at 8.5 million, and we worked over the course of

1 two months to try to narrow that, and, in fact, at one  
2 point got it very, very, very close.

3 So it wasn't a situation of Blue Cross/Blue  
4 Shield saying, like Darrelle Revis, No, no, no, not  
5 here. It was a situation which they didn't want to  
6 spend the money.

7 They have all the financial information. What  
8 my brother said with regard to five and six of the  
9 document request is, We only got for a couple of  
10 months.

11 Well, we've received a letter, which I've  
12 produced, from the Special Master, dated October of  
13 2011, which outlined exactly what the Special Master  
14 wanted to see. It's October 28, 2011. It's in the  
15 stuff that we produced. And this was a request that  
16 was designed by Steward's then CFO, that they wanted to  
17 sample various months so that they could tell what this  
18 facility was capable of producing by way of revenues.

19 Now, let's get further into the weeds on five  
20 and six. It doesn't matter, our financial information  
21 really doesn't matter, because we're a stand-alone  
22 facility, which means we get different reimbursement  
23 rates from the payers. As soon as Steward would buy  
24 it, it would become part of a hospital, so they would  
25 be reimbursed on hospital rates. So again, none of

1       this would be relevant.

2               And, in fact, as directed by Judge Silverstein,  
3       he sat with Steward's CFO, our CFO, in a meeting at  
4       Landmark Hospital and went through all this, and they  
5       acknowledged, oh, yes, we would get reimbursed  
6       differently because we're going to be a hospital-based  
7       facility; this really doesn't apply.

8               So when my brother says they never got the payer  
9       contracts, what Judge Silverstein did is said, all  
10      right, I'm not going to require the payer contracts to  
11      be produced because some of that may be subject to  
12      confidentiality on other facilities, but give them the  
13      reimbursement rates and show that in the financials,  
14      which we gave them.

15              And they know full well that we got the same  
16      reimbursement rates at all the facilities. This is  
17      like revisionist history of the third time we've been  
18      through this with Steward, because they also objected  
19      to every step we took at Bristol. So none of this is  
20      new.

21              So our position on one through four is that the  
22      only thing that's relevant were the negotiations  
23      between the Special Master and 21st Century relative to  
24      the 62 percent, because that's what you amended your  
25      APA to acquire. And if there were any communications

1       between Blue Cross and 21st Century, that would have  
2       been the transaction; not some supposed transaction for  
3       38 percent or some supposed partnership that -- my  
4       brother outlined three potential options. I don't know  
5       what he's talking about. There was only one potential  
6       option in their APA, and that was to purchase the  
7       62 percent. So we've given all the documents relative  
8       to those negotiations.

9               Now, when we went to the financials, we've given  
10      you financial information that shows what that facility  
11      was capable of generating for revenue based on patient  
12      visits at that time. What the facility did three years  
13      later, after we took it over and ran it for three years  
14      after, has no relevance whatsoever to what it might  
15      have been worth to them. I have no idea what they  
16      would do with the facility, and they wouldn't even be  
17      reimbursed in the same rates.

18             Then, with regard to document requests seven  
19      through 12, I view, I view seven, eight, and nine  
20      really going to our reimbursement rate system as a  
21      stand-alone facility, which was uniform across all of  
22      our facilities, and I see it having nothing to do  
23      whatsoever with what Steward might tell a trier of fact  
24      in this case as to what profit they may have made from  
25      the facility, had they purchased it. It would be a

1 completely different reimbursement rate structure. It  
2 would be a hospital-based facility.

3 Then, Number 10, when I responded, I told my  
4 brother in that response, although we objected, there  
5 are no documents that show any efforts to redirect  
6 patients.

7 In the documents that I did produce, that same  
8 allegation was made during the Special Mastership, and  
9 there were three patients that they pointed out, after  
10 going through all the records, and we provided them the  
11 explanations as to why those patients had to go to  
12 different facilities. And that's all in what I  
13 produced, and that's probably why the independent  
14 examiner found that their allegations were completely  
15 and totally baseless at that time. And they're  
16 baseless again.

17 Number 11, 12 and -- Number 11 and 12 go to some  
18 allegations that, I don't know what it has to do with  
19 this case, that somehow we may have breached our duties  
20 by keeping management fees or breach of fiduciary  
21 obligations to our then partner. That has nothing to  
22 do with this case. And again, that was found to be  
23 completely and totally baseless in the Special  
24 Mastership, and I produced the documents to my brother,  
25 which demonstrate that.



1           And then finally, Number 13, negotiations with  
2   Blue Cross/Blue Shield in Bristol. Again, Bristol has  
3   nothing whatsoever to do with Landmark. I just don't  
4   see any relevance whatsoever. And I don't, I mean I  
5   can check with --

6           THE COURT: When he said that getting, that the  
7   sale was made contingent on getting approval to open in  
8   Bristol, is that accurate?

9           MR. RUSSO: When I exchanged my negotiations  
10   with the Special Master in May, we said that a closing,  
11   a closing would not take place until we received the  
12   CON in Bristol. That is accurate. And I produced all  
13   those documents.

14          But that's got nothing to do with what  
15   reimbursement rates we might receive at Bristol, if it  
16   ever got up and running. It's not even built. We're  
17   there still in the Supreme Court, battling us on a  
18   petition for writ of certiorari.

19          So I don't know what discussions we would have  
20   had with Blue Cross about a facility that hasn't even  
21   been built yet.

22          THE COURT: All right. Anything further,  
23   Mr. Russo?

24          MR. RUSSO: No, your Honor.

25          THE COURT: Does Blue Cross wish to be heard?

1 MS. ROCHA: No, your Honor. I'm just an  
2 interested observer.

3 THE COURT: That's what I thought.

4 MS. ROCHA: But I would echo Mr. Russo's  
5 comments on the lack of relevance.

6 THE COURT: All right. Anything you want to  
7 reply to briefly?

8 MR. LEVINSTEIN: Yes, your Honor. They haven't  
9 searched. We tried to have a meet-and-confer. We've  
10 heard, No responsive documents. They didn't say, We'll  
11 look; we'll conduct a search, and we'll tell you. They  
12 said, We're not going to look; we'll give you what's  
13 public. There's been no search whatsoever of any  
14 document that was not exchanged publically with  
15 Steward.

16 That's not how discovery works. We don't have  
17 to take what they said in their filings to the Special  
18 Master. We have a right to see what their documents  
19 show.

20 No internal documents whatsoever, not a single  
21 internal e-mail, not a single internal document, not a  
22 single document, and not even confirmation they've  
23 produced every document they exchanged with third  
24 parties; only the ones that were given to the Special  
25 Master. So that's one.

1           Second, just by -- if a hospital owns a hundred  
2     percent, it does not become hospital rates. A hospital  
3     wants to convert something -- that's one of the issues  
4     at Saint Anne's. I'm no expert on health care law, but  
5     you don't get higher rates just because the hospital  
6     buys the best of the interest, unless you change the  
7     facility. If you change the facility to meet hospital  
8     standards, then an ambulatory surgery center can become  
9     a hospital. But a separate cancer center doesn't  
10    automatically change rates because it becomes a  
11    hospital.

12           And I think if you look at the documents he  
13    submitted, he told you that the Special Master decided  
14    that payer contracts didn't have to be produced.  
15    That's just not true. I mean, I wasn't there, he was,  
16    but the Exhibit B to his pleading shows a letter to  
17    Mr. Russo asking for certain things that was subject to  
18    the motion to compel.

19           Item number four on the second set of items,  
20    under additional data requested, is copies of all payer  
21    contracts.

22           Then the order that he submitted as an Exhibit C  
23    says that motion is granted. So they were ordered to  
24    give those payer contracts.

25           Now, this thought that we keep hearing that

1 Steward saw it all or whatever? In fairness, I wasn't  
2 there. I don't know what someone might have looked at  
3 in some setting.

4 They weren't given to us. They were given to  
5 the Special Master with strict restrictions. Mr. Russo  
6 required that they could look at them and who could  
7 look at them, what was restricted. It was all in the  
8 context of Landmark and the Special Master getting  
9 those documents.

10 We don't have them, and this idea that there was  
11 some proceeding that decided all this; there's a  
12 one-sentence consent agreement with the guy who was  
13 hired to do the investigation, saying there are no  
14 findings adverse to 21st Century.

15 I have no idea what he did. I have no idea how  
16 far that went. It all was just dismissed by consent  
17 because Steward was gone, so it didn't matter anymore.  
18 And he relies this, that these have all been litigated  
19 and solved. Nothing was resolved in that Special  
20 Master proceeding. There was back and forth positions  
21 taken all different ways.

22 He also says that the only possibility was that  
23 Steward would have bought a hundred percent. No. That  
24 was a condition that Steward could waive. It was clear  
25 they were going to buy the 38 percent, because that was

1 part of the Asset Purchase Agreement. They, as part of  
2 the deal, said, Special Master, you've got to go out  
3 and buy that 62 percent, or we don't have to close; but  
4 if you can't get it at a reasonable price, we can  
5 either walk away or we can buy anyways.

6 And one of -- this is another thing. One of  
7 Blue Cross's arguments is these are the problems that  
8 caused Steward not to buy Landmark; it was these  
9 problems with buying SNERCC and other things. That's  
10 one of their defenses.

11 THE COURT: Yes.

12 MR. LEVINSTEIN: And our argument is, no, if he  
13 worked that with Blue Cross, it would have been got  
14 back to business and found some way to resolve this,  
15 either keeping the 38 percent, agreeing to a sale, or  
16 buying the rest of it. And so, again, that's what this  
17 case is about.

18 You know, I keep hearing, We've produced all  
19 that. If they say, We'll agree to conduct a search,  
20 and produce responsive documents, that's fine. But  
21 what I hear is, We object, and we're not looking, and  
22 we don't have any.

23 That's not how discovery works, in my  
24 understanding. They're supposed to go do a search, and  
25 if there's a request, I mean, for example, Bristol;

1       they said there would be no documents with Blue Cross  
2       because we haven't even finished the facility. Fine.  
3       They do a search, and they find there are no documents,  
4       there are no documents.

5               But that's not what we've been told. We've not  
6       been told anybody is going to look. We've not been  
7       told there's going to be any search, and we know  
8       there's been no search. We've simply been told, We  
9       object; because we say we're not going to find  
10      anything, we don't have to look. That's just not how  
11      discovery works, so.

12             THE COURT: All right.

13             MR. RUSSO: Your Honor, may I, just for the  
14      purpose of the record, it's attached to my objection as  
15      exhibit, I think it's Exhibit A, a February 2nd, 2015,  
16      response to the request where I indicate my objections,  
17      and, notwithstanding the objections, I detail what I  
18      produced. We put it on a CD and produced it all and we  
19      indicated where there were no documents.

20             THE COURT: All right. I'll take a look at it.  
21      I'm going to take the matter under advisement and go  
22      through this in more detail and get you a ruling as  
23      soon as possible. Thank you for your arguments.

24             Court will be in recess.

25             (ADJOURNED)

C E R T I F I C A T I O N

I, Denise P. Veitch, RPR, do hereby certify  
that the foregoing pages are a true and accurate  
transcription of the electronic recording in the  
above-entitled case.

/s/ Denise P. Veitch

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Denise P. Veitch, RPR

March 20, 2015

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Date